



*Together, improving life*

# GORE MODERN SLAVERY STATEMENT

Our Modern Slavery Statement discusses the activities of W. L. Gore & Associates, Inc., and its subsidiaries ("Gore") and specific activities of its businesses during the previous financial year, FY 2026, to address forced labor, human trafficking, slavery and servitude, debt bondage, child labor, deceptive recruiting for labor or services and other similar conduct (collectively, "modern slavery") in our business and supply chains. To provide context for Gore's FY 2026 activities, this statement also refers to certain pre-FY 2026 and planned activities.

This statement is published pursuant to the California Transparency in Supply Chains Act, the United Kingdom Modern Slavery Act, and Canada's Fighting Against Forced Labour and Child Labour in Supply Chains Act (see Appendix).

## **I. BUSINESS ACTIVITIES AND SUPPLY CHAINS**

Gore is a uniquely creative, technology-driven Enterprise focusing on discovery and product innovation. Gore has served a variety of global markets for over 65 years and has thrived by providing its customers with high-value products that enhance their quality of life. With more than \$5 billion in annual revenues, we are recognized by Forbes magazine as one of the 200 largest privately held companies in the U.S.

Founded in 1958 by Bill and Vieve Gore and headquartered in the United States, Gore has approximately 13,000 employees ("Associates") working in more than 25 countries as part of our research and manufacturing operations in the United States, Germany, the United Kingdom, the Netherlands, China and Japan. Gore Associates are part owners of the Gore Enterprise through the stock ownership plan and take great pride in being part of a strong global Enterprise and the broad contributions our business makes to society.

By using proprietary technologies, Gore has created numerous products for fabric laminates, implantable medical devices, cable, filtration, sealant, membrane, venting and fiber technologies. Innovating across more than 15 diverse industries, our commitment to research & development has generated more than 3,100 unique inventions and counting.

Gore operates through four primary businesses, which include: Fabrics, Medical, Performance Solutions, and Specialty businesses. Fabrics specializes in delivering apparel and textile products designed to offer comfort and protection in both demanding environments and daily life. Fabrics also includes a direct-to-consumer vertical business unit, which provides significant performance advantages to end consumers. Additionally, Fabrics has business lines that serve as essential ingredients used in garments, footwear, gloves and accessories, manufactured by certain non-Gore factories (depending on the product "Certified Manufacturers" or non-certified third parties) on behalf of Gore's Trademark Licensees. Certification involves scrutiny of prospective manufacturers to ensure they meet Gore's standards on quality, ethical business and human rights. For non-certified



manufacturing facilities, we expect that Gore's Trademark Licensees ensure compliance with Guidelines on Social Responsibility (see below).

Gore's Medical businesses develop, manufacture and sell vascular grafts, endovascular and interventional devices and surgical meshes used to treat complex healthcare challenges.

Gore's Performance Solutions businesses develop, manufacture and sell products and technologies that address complex product developments and process challenges across markets and industries, ranging from aerospace and defense to industrial filtration.

Our Specialty businesses span clean energy solutions, pharmaceutical processing and life science technologies, cover technologies for composting and consumer guitar strings.

Gore takes a risk-based approach to supplier due diligence, tailored to the needs of each business, to effectively identify and mitigate risks. For example, Gore's fabrics business manufactures and sells certain garments and footwear directly to consumers, some of which contain cotton, requiring heightened due diligence of the supply chain to the source. In another example, due to the nature of a specific subset of the raw materials (e.g., gold) required to develop and manufacture our Performance Solutions products, Gore endeavors to identify if there are any conflict minerals risks in the supply chain. Accordingly, as described in more detail below, Gore's approach to due diligence to address modern slavery differs based on the risks in the specific supply chain and may vary by business.

Gore's direct material suppliers span more than 30 countries. About 47% of these suppliers are located in the Americas region, 38% in Europe, the Middle East and Africa, and 15% in the Asia-Pacific region. We also have a vast network of "indirect" suppliers from whom we procure various goods and services (e.g., IT support, logistics, landscaping, etc.), which are not incorporated into our product as materials or components.

Additional information on Gore's business activities is available on our [website](#).

## **II. GORE'S GUIDING PRINCIPLES AND COMMITMENTS**

At Gore, we are collectively committed to fostering a safe and healthy work environment where diverse teams of Associates collaborate to drive innovation and high performance, and to responsibly direct their activities to achieve exceptional business results. This commitment underpins our efforts to guard against modern slavery in all steps in the production of our products and across our company's supply chains. Gore expects its suppliers, business partners, distributors and any other representatives to maintain this same level of respect for human rights.

Gore strives to be fair to everyone with whom we do business and is committed to upholding all human rights, including the right to be free from modern slavery, and has adopted policies consistent with the United Nations ("UN") Universal Declaration of Human Rights, the UN Convention on Children's Rights, the UN Convention on Elimination of All Forms of Discrimination Against Women, the UN Global Compact and the Organization for



Economic Co-operation and Development (OECD) Guidelines for Multinational Enterprises, and International Labor Organization (ILO) standards.

## **POLICIES**

Gore maintains several policies to uphold its guiding principles and social responsibility commitments.

**Human Rights Policy:** Gore's [Human Rights Policy](#) applies to the entire Enterprise, articulates our stance on human rights, and defines the expectation that all people will be treated with dignity and respect. It covers fundamental rights, such as the prohibition of child labor and forced labor, non-harassment, reasonable working hours, fair wages and equal opportunity.

**Supplier Code of Conduct:** Our [Supplier Code of Conduct](#) ("CoC") sets out our expectations related to ethical practices, human rights, environmental management, and legal requirements. The CoC imposes explicit requirements on suppliers, including a prohibition on the use of forced labor, including but not limited to child labor; a prohibition on requiring supplier employees to pay any recruitment fees or other fees to obtain employment; and a requirement that any third-party recruitment agency used by a supplier complies with applicable laws and regulations and the CoC, among other requirements.

The CoC also requires suppliers to ensure that their workers have the right to refuse unsafe work and to report working conditions that pose unacceptable risks to workers' health or safety. Suppliers must have in place adequate and impartial systems to address employee concerns and grievances that protect confidentiality, allow anonymity of reporting (to the extent permitted by law), and protect reporting or implicated employees against retaliation. Suppliers must adhere to the more stringent of the two in case of differences between the applicable laws and regulations, and the CoC. Gore expects that suppliers will ensure that their sub-tier suppliers and/or subcontractors will adhere to similar, not less stringent conditions as those contained in the CoC. The CoC is used by all of our businesses and incorporated into our Purchasing Order Terms & Conditions.

**Guidelines on Social Responsibility:** The [Guidelines on Social Responsibility](#) ("GSR") are the precursor to the CoC and similarly set forth our expectations for our customers and other business partners regarding fair labor requirements, including the prohibition of the use of forced labor and child labor, healthy and safe working environments, and other social responsibility topics.

**Associates' Standards of Ethical Conduct:** The [Associates' Standards of Ethical Conduct](#) ("ASEC") describes expectations for ethical behavior and compliance with applicable laws and regulations. Gore Associates are expected to demonstrate integrity in all relationships, including when dealing with suppliers, customers, stakeholders and other Gore Associates. Gore maintains a dedicated Integrity Helpline for reporting any violations of these standards or any applicable law, regulation or company policy. The Integrity Helpline is available 24 hours a day, seven days a week, with operators who speak many languages, and it is open to internal and external individuals. All reports are handled promptly by the appropriate



department and can remain anonymous, except where prohibited by law or regulation. Retaliation against anyone who has reported possible misconduct in good faith, or participated in an investigation, is not acceptable. Anyone who engages in retaliation will be subject to disciplinary action.

Violations of our ASEC, Gore policies, or the law may carry severe consequences for the individuals involved and for Gore. Anyone engaging in unethical or illegal behavior and those who offer, attempt to offer, promise, condone, approve or facilitate such behavior, may be subject to disciplinary action up to and including termination of employment.

## **GOVERNANCE**

Gore's human rights governance structure is set forth in our Human Rights Policy, which specifies that Gore's Enterprise Leadership Team bears ultimate accountability for compliance with the policy. Supply Chain and Sustainability teams collaborate to define and implement necessary capabilities to live up to this policy.

Gore's expectations from our suppliers in accordance with our Human Rights Policy are laid out in our Supplier Code of Conduct (CoC). Our approach is full integration of supply chain due diligence into our business processes, including Gore's manufacturing operations as well as supply chain vendors, and utilizing human and other resources that our Supply Chain organization controls. Accordingly, our Supply Chain and Procurement Leadership are responsible for due diligence aimed at ensuring suppliers operate in compliance with the CoC.

We have created a Center of Excellence - with representatives from Procurement teams and support from other functions (e.g., Sustainability, Legal, Compliance) - dedicated to continuous improvement. It is led by the Enterprise Social Responsibility Champion, providing oversight across our product line businesses and keeping the responsible leadership informed.

## **III. SUPPLY CHAIN RISK ASSESSMENTS, DUE DILIGENCE AND VERIFICATION**

Gore actively monitors forced and child labor risks in its supply chains, assesses those risks, and evaluates the effectiveness of its efforts to protect workers and ensure transparency.

Gore utilizes national and international resources and multi-stakeholder initiatives to identify areas of heightened forced labor risks in its supply chains. With high-risk supply chains, we undertake heightened due diligence and verification. For example, we annually survey certain suppliers to our Performance Solutions businesses to identify the smelters/refiners from which they source tantalum, tin, tungsten, gold (also known as "3TG"), cobalt, mica, and other relevant minerals and check those entities against the Responsible Minerals Initiative's database to see if they are conformant with the Responsible Minerals Assurance Process. Additionally, due to the high-risk nature of the cotton supply chain, our Fabrics businesses have processes in place to conduct heightened due diligence for our cotton supply chain.

The U.S. Department of Labor "List of Goods Produced by Child Labor or Forced Labor" notes that garments, textiles and footwear are at-risk sectors. A specific area of risk in



these sectors is migrant workers. We have identified foreign migrant workers as an at-risk group in certain sourcing locations where local labor shortages exist, such as Taiwan and Japan. In these locations, we work with suppliers and their subcontractors to ensure alignment with the requirements set forth in our Human Rights Policy and Supplier Code of Conduct. These requirements include prohibiting recruitment fees or any other fees charged to workers to secure employment, preventing restrictions on workers' ability to retain control of their personal travel documents, and prohibiting unreasonable limitations on workers' freedom of movement.

As reported in our previous Statement, in 2024, Transparentem, a non-profit organization dedicated to improving human rights practices in global supply chains, contacted SITKA® Gear, one of Gore's Fabrics brands. They raised concerns about labor practices in textile mills in Taiwan, alleging potential forced labor risks in some of the mills supplying textiles for SITKA® Gear, as well as almost 50 other brands owned and managed by multinational companies. Transparentem based its allegations on an investigation which found evidence of high recruitment fees, restrictions on movement, excessive overtime, and other risks such as intimidation, discipline through fines and curfews that align with indicators of forced labor defined by the International Labor Organization (ILO). While relatively few ingredients come from these manufacturers, SITKA® Gear closely engaged with the mills, brands, and other stakeholders on a remediation approach and corrective actions for these findings, coordinated by the American Apparel & Footwear Association (AAFA) and the Fair Labor Association (FLA). More information on these remedial efforts can be found in the Remediation section (Section V) below.

Most finished apparel and footwear products made by Gore's Fabrics business are placed in the market by our customers, many of whom have their programs in place to address forced labor and human trafficking risks. Gore supports the efforts of these customers to assess risk and conduct due diligence in their own and their suppliers' manufacturing facilities to prevent any violation of zero-tolerance policies (including modern slavery) by, for example, reviewing social compliance audit reports and following up on remedial efforts for non-compliances that are identified.

Gore endeavors to identify supply chain risks, including modern slavery risks, prior to introducing new suppliers. Gore uses a robust restricted party screening system to identify potentially restricted business activities. Gore conducts additional due diligence with certain new suppliers to supply chains identified as higher risk. In accordance with our sustainability aspirations and values, we are continuously improving our due diligence activities during and after the onboarding stage based on our assessments of potential risks for modern slavery and other human rights issues in our supply chains.

In FY 2026, we conducted our annual abstract (also known as "inherent") human rights risk assessment using a reputable supply chain management tool to further identify high-risk entities among our direct material suppliers. The assessment utilizes data on a comprehensive set of ESG risk factors, including child and forced labor, relevant to companies in similar industries and locations. It is augmented by AI search and scan of relevant policies and certifications of the suppliers.



While the assessment revealed a slight increase in the share of higher risk suppliers across our four businesses compared to last year, Gore's average human rights risk exposure in this first tier of the supply chain remained relatively low, owing mainly to the fact that most of our suppliers are located in the United States and Western Europe, where there is typically a lower risk of violations, particularly with respect to forced and child labor. However, we recognize that conditions may vary significantly from one facility to another, even in the same country, and that the circumstances might change rapidly in the same facility.

We have used the human rights risk assessments to further our due diligence efforts globally. For example, we pursue Code of Conduct (CoC) alignment with the small number of direct material suppliers identified as potentially higher risk whereby we ascertain that the supplier either agrees to comply with the Gore CoC or has a code of conduct of their own that meets our criteria. We have also initiated a survey process whereby we send applicable suppliers a questionnaire to better understand their systems and capacity to manage human rights risks in their own operations and supply chains. Additionally, we have begun to use adverse media monitoring services across our businesses, aimed at capturing negative mentions of suppliers on the internet as a warning system. If these oversight mechanisms reveal deficiencies with a supplier's performance, we pursue remedial actions based on severity and impact.

We will continue to conduct such assessments annually to ensure we monitor changing risk factors going forward. Our company-wide Supply Chain Due Diligence (SCDD) Center of Excellence continues to work on enhancing our risk assessment and risk mitigation systems. Here are some examples of Enterprise-wide plans we are pursuing as part of our multi-year project:

- Providing a new training on Human Rights Due Diligence to Associates;
- Strengthening remediation process for first-tier suppliers.

### **Multi-Stakeholder Initiatives**

In addition to the above risk assessment, mitigation and verification efforts, Gore participates in several multi-stakeholder initiatives that support our values and commitment to guard against modern slavery from our supply chains, including but not limited to the use of independent third-party audits for certain potentially higher-risk supply chains. Through participation in these initiatives, Gore is able to develop further and measure the effectiveness of its efforts to ensure that forced labor and child labor are not used by the company or in its supply chains.

Gore's Fabrics business is a founding member of the Sustainable Apparel Coalition (recently rebranded as Cascale), which developed the Higg Index, now maintained by [Worldly](#), to drive increased transparency of fair labor conditions within the supply chain. In 2018, the Higg Index rolled out the Higg Facility Social & Labor Module ("FSLM"), a comprehensive tool designed to assess labor practices by manufacturing facilities. The Higg FSLM assesses recruitment and hiring, working hours, wages and benefits, employee treatment, employee



involvement, health and safety, termination, management systems and empowering people and communities. Since 2019, the Fabrics businesses have been using this tool for annual assessments and independent verification of the social compliance performance of Gore-owned manufacturing facilities. The results are available on Worldly's Higg Portal for our customers to review and are also included in the annual Fabrics [Responsibility Updates](#). The Fabrics business encourages its suppliers and business partners to use the Higg Index to assess their performance on fair working conditions.

As mentioned above, the Responsible Minerals Initiative ("RMI") is another industry effort we participate in. The RMI was founded to support companies from various industries in addressing responsible mineral sourcing issues in their supply chains, including modern slavery in mining, by equipping them with internationally aligned standards, tools, data and assurance programs. The RMI is especially relevant to our Performance Solutions businesses as the bill of materials for certain products in the portfolio may include 3TG and other minerals of relevance like cobalt and mica. Gore participates in a number of RMI working groups which are involved in the development of due diligence, risk management, policy, and public reporting frameworks.

Our Performance Solutions businesses use EcoVadis as its third-party sustainability self-assessment platform. Performance is assessed annually through an evidence-based approach that gathers company information and then validates and analyzes it to measure 21 sustainability indicators grouped into four themes: Environment, Labor and Human Rights, Ethics and Sustainable Procurement. The result is a scorecard reflecting the quality of the company's sustainability management system at the time of the assessment that can then be shared with our customers and suppliers on demand.

Gore's Fabrics direct-to-consumer brand, GOREWEAR®<sup>1</sup> and SITKA® Gear, have been affiliated with the [Fair Labor Association](#) ("FLA"), adopting that organization's [Workplace Code of Conduct](#) for social compliance in garment manufacturing. This requires that Tier 1 (cut and sew) supplier facilities conduct business in alignment with the FLA Code of Conduct. We monitor compliance with this requirement through independent third-party audits of Tier 1 supplier facilities against the FLA Compliance Benchmarks. Audits are announced, semi-announced and unannounced depending on the supplier's risk profile. We vet audit methodologies and currently accept several different types including audits by third-party service providers, Better Work, Fair Wear Foundation, and the abovementioned FSLM. We also share audits with other FLA member companies in an effort to cut down on audit duplication. Our standard is that audits shall be conducted annually. However, suppliers may be exempt from an annual audit cycle if they are low-risk as well as high performers on previous audits and remediation. Additionally, the FLA performs independent social audit spot checks with results made public on the organization's website.

Both GOREWEAR® and SITKA® Gear brands continued to maintain [Fair Labor Accreditation](#)<sup>2</sup>. Earning Fair Labor Accreditation is a rigorous, multi-year process. It

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<sup>1</sup> It should be noted that Gore Fabrics closed its GOREWEAR® brand business operations effective March 31, 2026.

<sup>2</sup> FLA affiliation of the Gore Fabrics vertical businesses comprises products designed and marketed by W. L. Gore & Associates, Inc., under the consumer-facing brand GOREWEAR® and SITKA® Gear. Responsible sourcing for all



includes evaluation in areas ranging from the commitment of our company's leadership to fair labor standards to our implementation of systems designed to ensure that our factories provide decent and humane working conditions. FLA staff and assessors also visit company sites and verify practices against the FLA Code of Conduct.

GOREWEAR® and SITKA® brands also belonged to AAFA and FLA's [Industry Commitment to Responsible Recruitment](#) in a further effort to combat forced labor. The Commitment calls on brands to uphold certain standards when employing or working with supply chain partners who employ migrant employees and to publicly report on their efforts. GOREWEAR® and SITKA® Gear businesses reported to the AAFA and FLA on the steps taken to implement the pledge.

#### **IV. TRAINING**

Gore recognizes the importance of providing training to its Associates and Leadership teams on modern slavery risks. Therefore, Gore requires training on these risks and compliance with applicable laws and regulations. In FY 2026, a mandatory online training titled "Recognizing Forced Labor" was delivered to all Procurement Associates. This training, which is also optionally available to all Associates via our online training library, was a sequel to a training delivered previously, titled "Forced Labor Due Diligence." These trainings include an overview of measures buyers can take to mitigate the risk of forced labor, including the specific requirements of the Modern Slavery Acts.

Additionally, we partnered with a business and human rights consultancy for customized training on human rights due diligence. Comprised of three interactive e-learning modules, the training covers what human rights are, why it is essential for companies to respect them, and how they can embed human rights considerations into corporate processes. It also provides an overview of Gore's supply chain due diligence system. We plan to roll out the training at the beginning of FY 2027 to Associates across the Enterprise, beginning with those whose responsibilities are most directly relevant to the topic.

#### **V. REMEDIATION**

In regard to the issue discussed in section III above, SITKA® Gear brand leveraged its membership with the American Apparel & Footwear Association and the Fair Labor Association to coordinate our efforts with other brands also contacted by Transparentem. This engagement continued in FY 2026. In addition to corrective actions addressing specific issues identified at the mills in Taiwan (e.g., establishing a structured reimbursement plan for the recruitment fees incurred by the workers), remediation efforts included supporting initiatives aimed at driving broader, industry-wide change. More details can be found on [FLA's website](#).

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brands is managed by a common supply chain and compliance team. FLA affiliation does not include the broader GORE-TEX laminate production and business of W. L. Gore & Associates.



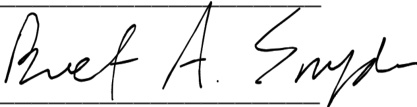
Gore did not identify any other modern slavery practices in our supply chains in FY 2026 and therefore did not need to deploy measures to remediate such practices or the loss of income resulting from eliminating such practices. We remain steadfast in our dedication to maintaining and enhancing transparency and integrity throughout our operations.

## VI. APPROVAL

This statement covers the period from April 1, 2025 to March 31, 2026, and has been approved by the Gore Board of Directors on May 18, 2026.

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In accordance with the requirements of the Canada's Fighting Against Forced Labour and Child Labour in Supply Chains Act, and in particular section 11 thereof, I attest that I have reviewed the information contained in the report for the entity or entities listed above. Based on my knowledge, and having exercised reasonable diligence, I attest that the information in the report is true, accurate and complete in all material respects for the purposes of the Act, for the reporting year listed above.

- Full name: Bret A. Snyder
- Title: President and CEO
- Date: \_\_\_\_\_
- Signature: 

I have the authority to bind W. L. Gore & Associates Inc.  
Bret Snyder  
2026-05-19 15:24 UTC

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## APPENDIX

Below is certain additional information specific to Canada's Fighting Against Forced Labour and Child Labour in Supply Chains Act (S-211):

- This is a joint report on behalf of W. L. Gore & Associates, Inc. (Business No. 896813292RM0001) and its subsidiary, W. L. Gore & Associates Canada, Inc. / W. L. Gore et Associes Canada, Inc. (Business No. 859661605RM0001).
- W. L. Gore & Associates Canada, Inc. has a place of business, imports goods that are produced outside of Canada, does business, and has assets in Canada, primarily for selling and distributing medical products.